







U.S. Army 2005 MWR Leisure Needs Rusvey



BRIEFING OUTLINE

Installation Management Agency - Northeast

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

Installation Management Agency - Northeast

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Analyzing and **Analyzing** Developing Formulating **Formulating** Monitoring forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 61,279 surveys were distributed at IMA Northeast

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

Installation Management Agency - Northeast

SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents
- Percent IMA Northeast respondents completing survey via the Web by patron group and for all respondents:
 - Active Duty Soldiers: 52%
 - Spouses of Active Duty Soldiers: 38%
 - DA Civilians: 50%
 - Retirees: 28%
 - All Respondents: 42%

METHODOLOGY

Installation Management Agency - Northeast

SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey Population	Surveys Distributed	Surveys Returned	Response <u>Rate</u> *	Confidence Interval **
Army:					
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
IMA - Northeast:					
Active Duty	58,804	13,371	2,244	16.78%	±2.03%
Spouses of Active Duty	29,128	15,884	2,013	12.67%	±2.11%
Civilian Employees	83,936	14,955	3,883	25.96%	$\pm 1.54\%$
Retirees	63,198	17,069	3,650	21.38%	$\pm 1.57\%$
Total	235,006	61,279	11,790	19.24 %	± 0.88 %

Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

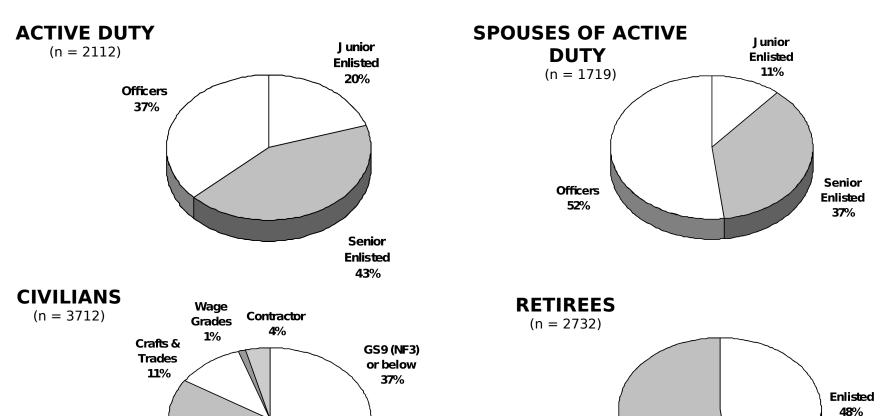
^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

PATRON SAMPLE*

Installation Management Agency - Northeast

GS10 (NF4)

RESPONDENT POPULATION SEGMENTS



Officers 52%

or above 47%

^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

Installation Management Agency - Northeast

PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA Region and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Region MWR Chiefs, and U.S. Army Community and Family Support Center

RATES AND RATINGS OF SATISFACTION AND

Installation Management Agency - Northeast

MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium

44%

Library

29%

Bowling Food & Beverage

29%

Bowling Center

27%

Post Picnic Area

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Golf Course

4.39

Fitness Center/Gymnasium

4.34

ITR - Commercial Travel Agency

FACILITIES WITH HIGHEST QUALITY RATINGS**

Golf Course

4.24

Arts & Crafts Center

4.20

Fitness Center/Gymnasium

^{*}Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

^{**}Quality ratings were based on a 5 point scale: 5 = Very Good and Louverphoghophese ratings are an average of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

RATES AND RATINGS OF SATISFACTION AND

Installation Management Agency - Northeast

LEAST FREQUENTLY USED FACILITIES

BOSS

4%

School Age Services

4%

Bowling Pro Shop

6%

Marinas

7%

Child Development Center

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Car Wash

3.87

Army Lodging

3.93

Multipurpose Sports/Tennis Courts

FACILITIES WITH LOWEST QUALITY RATINGS**

Car Wash

3.69

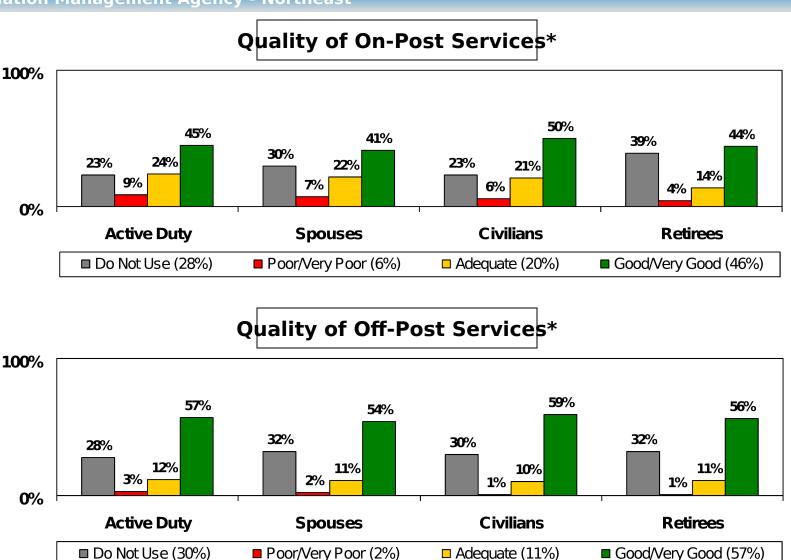
Athletic Fields

3.88

Army Lodging

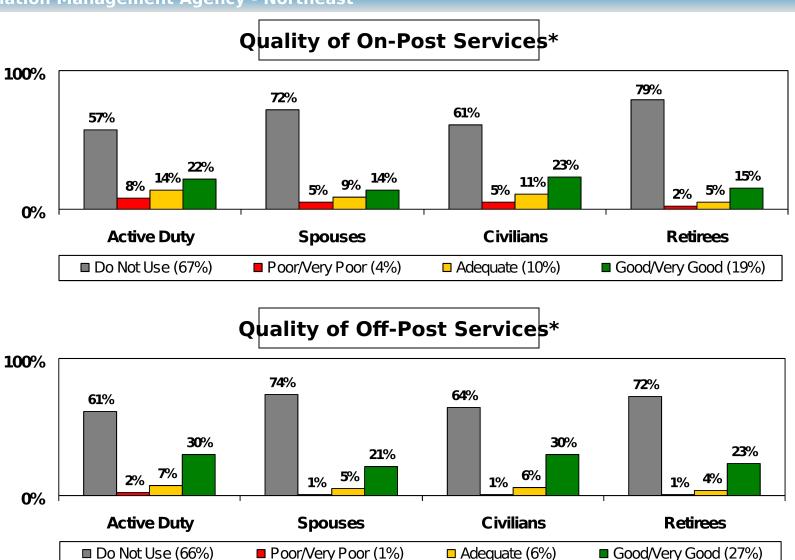
^{*}Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY



^{*} Percentages in legend present data for region overall.

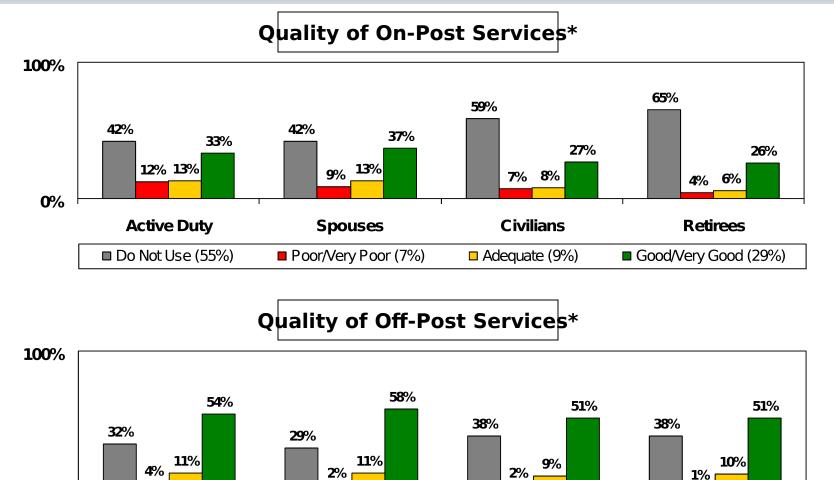
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY



^{*} Percentages in legend present data for region overall.

MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

Installation Management Agency - Northeast



Spouses

■ Poor/Very Poor (2%)

Civilians

□ Adequate (11%)

Active Duty

■ Do Not Use (35%)

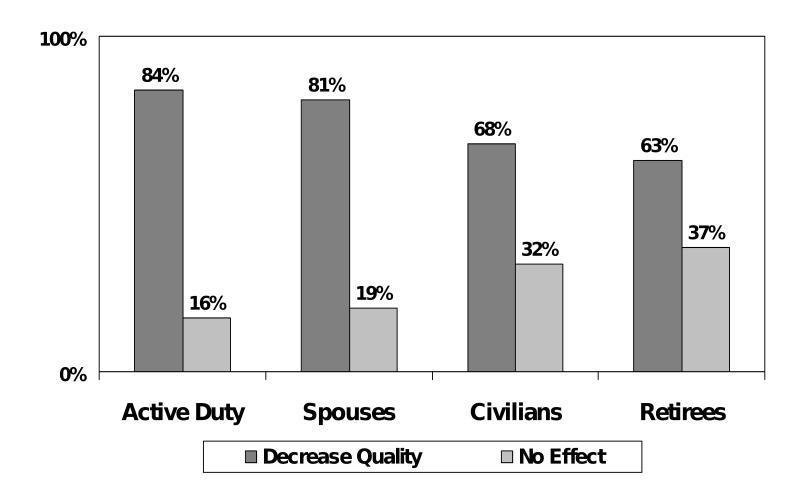
0%

Retirees

■ Good/Very Good (52%)

^{*} Percentages in legend present data for region overall.

MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MOST AND LEAST IMPORTANT

ACTIVITIES/PROGRAMS

Installation Management Agency - Northeast

Top 7 Activities/Programs

Fitness Center/Gymnasium	76%
Army Lodging	67%
Child Development Center	54%
Library	54%
Youth Center	48%
Swimming Pool	43%
Athletic Fields	39%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

Arts & Crafts Center	40%
Golf Course Food & Beverage	45%
Cabins & Campgrounds	46%
Car Wash	51%
Bowling Pro Shop	52%
Golf Course Pro Shop	55%
RV Park	71%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	24%	14%	26%	13%	20%
E-mail	42%	17%	64%	15%	39%
Friends and neighbors	30%	37 %	21%	22%	25%
Family Readiness Groups (FRGs)	7%	11%	2%	2%	5%
Bulletin boards on post	37 %	25%	34%	22%	31%
Post newspaper	48%	52 %	47 %	46%	47%
MWR publications	31%	24%	36%	30%	32%
Radio	1%	2%	3%	3%	2%
Television	6%	9%	4%	3%	5%
My child(ren) let(s) me know	4%	6%	1%	1%	2%
Other unit members or co-workers	29%	12%	26%	9%	20%
Unit or post commander or supervisor	18%	6%	8%	3%	8%
Marquees/billboards	16%	15%	13%	11%	13%
Flyers	37%	29%	39%	29%	34%
Other	7%	11%	6%	14%	9%
I never hear anything	5%	15%	4%	18%	9%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	89%	86%
Better Opportunities for Single Soldiers	55%	N/A
Army Community Service	60%	57%
MWR Programs and Services	83%	85%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	54%	88%	12%
Outreach programs	45%	78%	22%
Family Readiness Groups	62%	82%	18%
Relocation Readiness Program	65%	89%	11%
Family Advocacy Program	65%	81%	19%
Crisis intervention	47%	81%	19%
Money management classes, budgeting assistance	61%	82%	18%
Financial counseling, including tax assistance	65%	88%	12%
Consumer information	36%	82%	18%
Employment Readiness Program	47%	82%	18%
Foster child care	23%	71%	29%
Exceptional Family Member Program	61%	82%	18%
Army Family Team Building	50%	82%	18%
Army Family Action Plan	45%	79%	21%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	52%	89%	11%
Outreach programs	39%	73%	27%
Family Readiness Groups	63%	82%	18%
Relocation Readiness Program	69%	92%	8%
Family Advocacy Program	61%	79%	21%
Crisis intervention	39%	69%	31%
Money management classes, budgeting assistance	52%	77%	23%
Financial counseling, including tax assistance	59%	87%	13%
Consumer information	25%	71%	29%
Employment Readiness Program	52%	72%	28%
Foster child care	17%	59%	41%
Exceptional Family Member Program	60%	77%	23%
Army Family Team Building	49%	80%	20%
Army Family Action Plan	38%	80%	20%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	49%	40%
Personal job performance/readiness	47%	41%
Unit cohesion and teamwork	50%	44%
Unit readiness	54%	49%
Relationship with my spouse	43%	36%
Relationship with my children	47%	38%
My family's adjustment to Army life	47%	50%
Family preparedness for deployments	51%	51%
Ability to manage my finances	42%	29%
Feeling that I am part of the military community	52%	51%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE*CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	87%	83%
Helps minimize lost duty/work time due to lack of child care/youth services	84%	83%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	68%	56%
Allows me to work outside my home	74%	72%
Allows me to work at home	56%	55%
Offers me an employment opportunity within the CYS program	54%	47%
Allows me/my spouse to better concentrate on my/our job(s)	81%	72%
Provides positive growth and development opportunities for my children	86%	83%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	54%
Personal job performance/readiness	53%
Unit cohesion and teamwork	56%
Unit readiness	52%
Ability to manage my finances	48%
Feeling that I am part of the military community	54%
Relationship with my children (single parents)	52%
My family's adjustment to Army life (single parents)	50%
Family preparedness for deployments (single parents)	52%

^{*} Positive = moderate, great or very great extent

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports		
Basketball	10%	
Softball	9%	
Volleyball	6%	
Soccer	6%	
Self-directed sports tournaments	5%	

Outdoor Recreation	
Going to beaches/lakes	38%
Picnicking	29%
Bicycle riding/mountain biking	20%
Fishing	20%
Camping/hiking/backpacking	20%

Social	
Entertaining guests at home	59%
Special family events	43%
Happy hour/social hour	28%
Dancing	28%
Night clubs/lounges	26%

Sports and Fitness	
Walking	43%
Cardiovascular equipment	34%
Weight/strength training	27%
Running/jogging	21%
Bowling	21%

Entertainment	
Watching TV, videotapes, and D	VDs 65%
Going to movie theaters	54%
Plays/shows/concerts	38%
Festivals/events	35%
Attending sports events	34%

Special Interests		
Internet access/applications (home)55%		
Gardening	38%	
Digital photography	28%	
Automotive detailing/washing	27%	
Automotive maintenance & repair	26%	

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading (library)	26%	N/A	26%
Internet access (library)	22%	N/A	22%
Reference/research services (library)	20%	N/A	20%
Multi-media (videos, DVDs, CDs) (library)	19%	N/A	19%
Cardiovascular equipment	19%	15%	34%
Study/self development (library)	17%	N/A	17%
Weight/strength training	15%	12%	27%

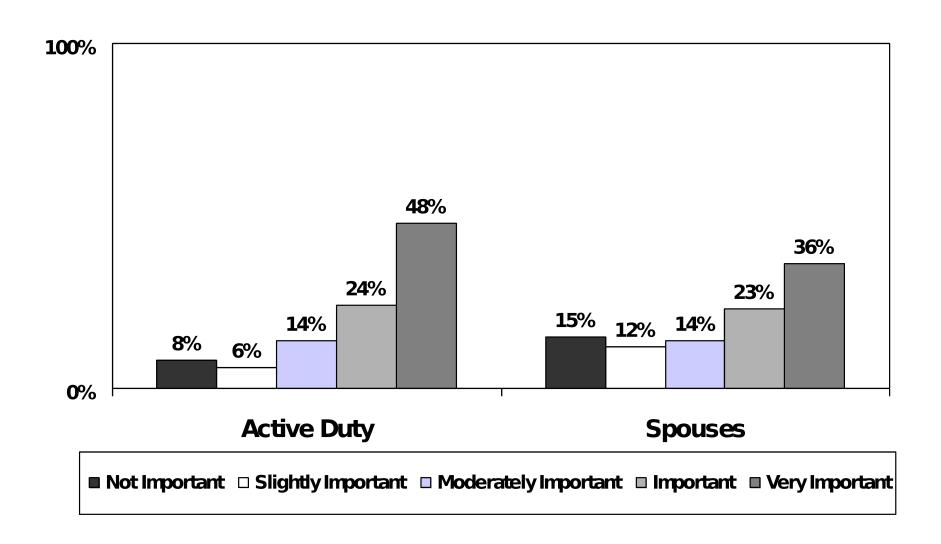
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

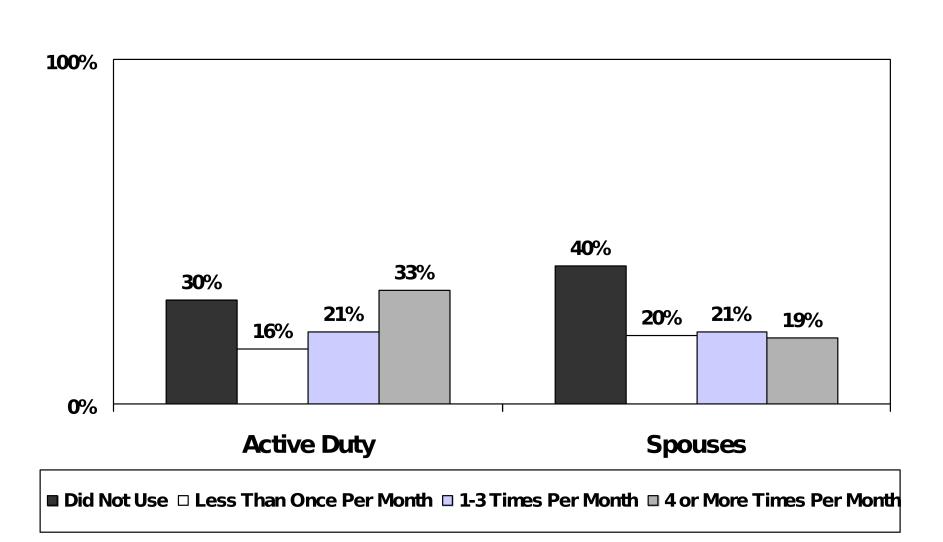
ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	7%	4%	45%	55%
Gardening	2%	2%	34%	38%
Digital photography	1%	6%	21%	28%
Automotive detailing/washing	4%	9%	15%	27%
Automotive maintenance & repair	7%	8%	11%	26%
Computer games	1%	1%	20%	23%
Trips/touring	2%	18%	N/A	20%

^{*}Top 7 special interest activity preferences ranked by overall participation.

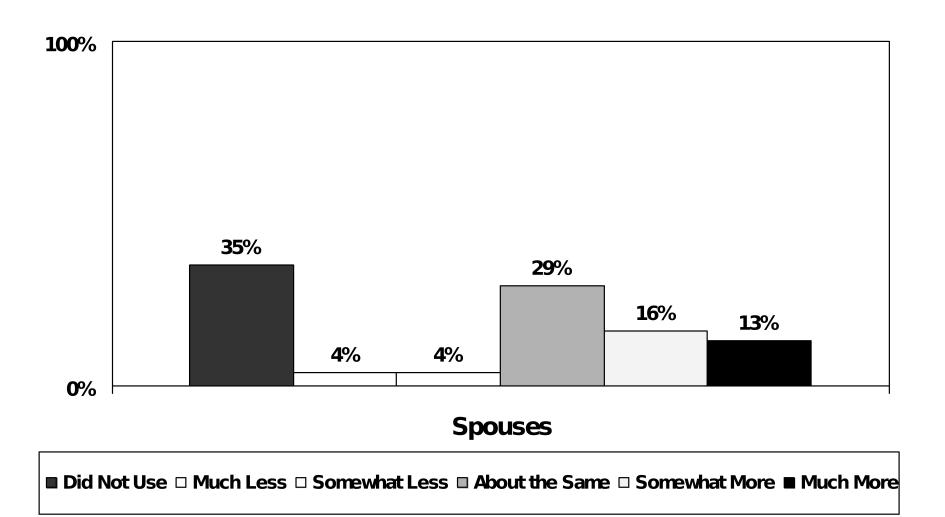
DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will make military a career	52%
Probably will make military a career	14%
Undecided	16%
Probably will not make military a career	7%
Definitely will not make military a career	11%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
Yes	75%
Not Sure	16%
No	9%

NEXT STEPS

Installation Management Agency - Northeast

INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)